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# Stochastic and Robust Scheduling in the Cloud\*

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## Abstract

Users of cloud computing services are offered rapid access to computing resources via the Internet. Cloud providers use different pricing options such as (i) time slot reservation in advance at a fixed price and (ii) on-demand service at a (hourly) pay-as-used basis. Choosing the best combination of pricing options is a challenging task for users, in particular, when the instantiation of computing jobs underlies uncertainty.

We propose a natural model for two-stage scheduling under uncertainty that captures such resource provisioning and scheduling problem in the cloud. Reserving a time unit for processing jobs incurs some cost, which depends on when the reservation is made: a priori decisions, based only on distributional information, are much cheaper than on-demand decisions when the actual scenario is known. We consider both stochastic and robust versions of scheduling unrelated machines with objectives of minimizing the sum of weighted completion times  $\sum_j w_j C_j$  and the makespan  $\max_j C_j$ . Our main contribution is an  $(8+\epsilon)$ -approximation algorithm for the min-sum objective for the stochastic polynomial-scenario model. The same technique gives a  $(7.11 + \epsilon)$ -approximation for minimizing the makespan. The key ingredient is an LP-based separation of jobs and time slots to be considered in either the first or the second stage only, and then approximately solving the separated problems. At the expense of another  $\epsilon$  our results hold for any arbitrary scenario distribution given by means of a black-box. Our techniques also yield approximation algorithms for robust two-stage scheduling.

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## 1 Introduction

Users of cloud computing services are offered rapid access to computing resources such as processing power, storage capacity, or network bandwidth via the Internet. Cloud providers, e.g. Amazon EC2, use different pricing options such as *on-demand* and *reserved instances* [1]. In the reservation option, a user pays a priori a fixed amount to reserve resources in advance, whereas on-demand instances are charged on a (e.g. hourly) pay-as-used basis. Users of cloud computing services face the challenging task of choosing the best combination of pricing

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options when provisioning resources [4] – in particular, if instances of computing jobs underlie uncertainty.

In this paper, we propose the following general model for *two-stage scheduling with reservation cost under uncertainty* that captures such resource provisioning and scheduling problem in the cloud. In the first stage, we are given distributional information about scheduling scenarios, and in the second stage the actual scenario is revealed. The task is to construct a schedule for the realized scenario. Using a time unit of processing in the schedule incurs some fixed cost, independent of the used capacity (number of machines), but dependent on when the time unit is reserved: low if it is reserved in the first stage, not knowing the actual scenario, and high in the second stage, given full information. Such a cost structure applies, for example, when reserving a time unit on a server gives access to all processors on this server. In the *stochastic setting*, the overall goal is to minimize total expected payment (in both stages) plus scheduling cost. In the *robust setting*, the overall goal is to minimize the maximum, over all scenarios, of payment (in both stages) plus scheduling cost.

This setting opens up a whole new class of scheduling problems with its own particular challenges. As a first problem in this class we focus on scheduling preemptive jobs with release dates on unrelated machines, the most general machine model in scheduling, such as to minimize the total weighted completion time and makespan. The corresponding single-stage, single-scenario versions of these problems are fundamental classical scheduling problems. We give constant approximation algorithms for both objectives in the stochastic and the robust model. Our results for the stochastic setting hold in the most general random model, the so-called black-box model.

**Problem Definition.** In the underlying deterministic problem we are given a set of jobs  $J = \{1, \dots, n\}$  and a set of machines  $M = \{1, \dots, m\}$ . Each job  $j \in J$  is specified by a release date  $r_j \geq 0$ , before which  $j$  cannot be processed, a machine-dependent processing time  $p_{ij} \in \mathbb{N}$ , the processing time when executing  $j$  completely on machine  $i \in M$ , and a weight  $w_j \geq 1$ . In a feasible schedule each machine runs at most one job at the time and no job runs at more than one machine at the same time. A job may be preempted at any time and may resume processing on the same or any other machine. We assume that time is discretized into unit time slots. For ease of exposition let completion time  $C_j$  of a job  $j \in J$  be the end of the unit-size time slot in which it actually completes. For every time slot, in which at least one machine is processing, a fixed *reservation cost*  $c$  is paid. The objective is to minimize the sum of weighted completion times  $\sum_{j \in J} w_j C_j$  or the makespan  $C_{\max} := \max_j C_j$  plus total reservation cost.

In the *two-stage* version of this problem, the actual job set to be processed is one of a set  $\mathcal{S}$  of possible scenarios. Any time slot can be reserved either in the first stage at cost  $c$ , and can be used in every scenario, or in the second stage, for a specific scenario, at cost  $\lambda c$ , where  $\lambda \geq 1$  is an inflation factor. We assume  $\lambda$  to be defined by the scenario as well. The inflation factor together with the job set,  $(\lambda_k \geq 1, J_k \subseteq J)$ , make up a scenario  $k \in \mathcal{S}$ .

In the stochastic setting, we consider two models w.r.t. randomness. In the *polynomial-scenario model*, the distribution of  $\mathcal{S}$  is given explicitly, i.e., each scenario  $k \in \mathcal{S}$  is associated with a probability  $\pi_k \in [0, 1]$  with  $\sum_{k \in \mathcal{S}} \pi_k = 1$ . In the *black-box model*, we have efficient access to an oracle that provides samples according to the unknown probability distribution with possibly exponentially many and dependent scenarios. In the robust setting, we restrict to the model with an explicit description of  $\mathcal{S}$ , called *discrete-scenario model*.

**Related Work.** Preemptively scheduling unrelated machines to minimize the sum of (weighted) completion times,  $R | pmtn, (r_j) | \sum (w_j) C_j$ , is  $\mathcal{APX}$ -hard [21] and admits a  $(2+\epsilon)$ -

approximation [16]. The makespan problem  $R|r_j, pmtn|C_{\max}$  can be solved in polynomial time [13].

W.r.t. the stochastic problem, our work is closer to two- or multistage stochastic versions of scheduling problems, see e.g. [2,3], than to traditional *dynamic stochastic scheduling* [15], in which the algorithm's decision on processing a job or not crucially influences the information release. However, the former involve different scheduling problems than ours, and more importantly performance quality is assessed by computational experiments instead of rigorous worst-case analysis. The only work on approximation algorithms for a two-stage scheduling problem we are aware of is by Shmoys and Sozio [19]. They present a  $(2 + \epsilon)$ -approximation for two-stage stochastic throughput maximization on a single machine in which jobs can be deferred in the first stage gaining some profit.

The study of approximation algorithms for two-stage stochastic optimization problems was initiated in [7] with a polynomial-scenario model for a service-provision problem. Subsequently, next to [19] above, various two-stage stochastic versions of combinatorial optimization problems such as set cover, network design, maximum weight matching, etc. were studied, see [23] for a nice overview on the earlier work. General frameworks for solving several two-stage stochastic combinatorial optimization problems approximately have been proposed in [10] and [20]. The cost-sharing based approach in [10] yields a 2-approximation for a two-stage stochastic scheduling problem without release dates on identical parallel machines [14]. It is not clear how to apply it when there are release dates.

In the black-box model, we adopt the *Sample Average Approximation (SAA) method* proposed in [12]. It replaces the distribution on the random parameters by its empirical distribution defined by samples from it. Under certain conditions, good approximate solutions are obtained by drawing only a polynomial number of samples and solving the resulting SAA problem instead [5, 24].

In a two-stage setting, robust versions of multiple-scenario combinatorial optimization problems have been studied for covering and network design problems in [6, 8, 11]. We are not aware of any relevant scheduling work.

**Our Contribution.** We develop approximation algorithms for the stochastic and robust two-stage variants of classical scheduling problems. Our results rely on a new scheduling-tailored *time slot and job-set separation* procedure, which separates jobs into those processing exclusively on either first-stage reserved slots or second-stage reserved slots. It is inspired by [20] in which the idea of separating clients was introduced in the context of covering and network design problems. The separation in our setting is achieved through solving a generalization of the time-indexed unrelated machine scheduling LP [18] followed by an application of the slow-motion technique, proposed in [17] for min-sum single machine scheduling and extended later, among others, to unrelated machines scheduling in [16]. After separating, our rounding is applied independently to both separated instances. The two (possibly overlapping) solutions are merged to a feasible joint solution. Carefully balancing the change in reservation and scheduling cost by exploiting properties of slow-motion and  $\alpha$ -points, the resulting procedure is proven to be an  $(8 + \epsilon)$ -approximation algorithm for the two-stage polynomial-scenario stochastic version of  $R|pmtn, r_j | \sum_j w_j C_j$  (Sec. 2.3).

Our time slot and job-set separation procedure is based on a general result, which is interesting on its own in the polynomial-scenario model: Given a  $\rho$ -approximation for the special case in which slots are reserved only in the first stage, there is an  $8\rho$ -approximation for the two-stage model (Sec. 2.2). For this special case, we give a  $\rho = (3 + \epsilon)$ -approximation (Sec. 2.1).

Our techniques also yield a  $64/9 + \epsilon \approx 7.11 + \epsilon$  algorithm for the two-stage stochastic version of the makespan problem  $R|r_j, pmtn|C_{\max}$  (Sec. 2.3).

Adopting the SAA framework, mentioned before, we apply our algorithms to arrive at a sampling-based  $(8 + \epsilon)$ -approximation algorithm for the min-sum problem and a  $(64/9 + \epsilon)$ -approximation for minimizing the makespan (Sec. 3). We notice that the work of [5, 24] leads to a first-stage reservation decision. It is not obvious in our model how to construct a good second-stage solution given a set of slots for free from the first-stage solution. In fact, considering this problem independently from the first-stage, it is unclear if a constant approximation exists. But even when considering the two stages jointly, the difficult part is to show how a second-stage solution for some scenario (not necessarily in the sample set) can be found and bounded by the SAA solution for the sample set.

Finally, we argue that our algorithms can be adopted for the min-max robust optimization model with a discrete set of scenarios (Sec. 4). For the min- $\sum w_j C_j$  problem, certain randomized steps of our algorithm must be replaced by deterministic ones losing a factor 2 in the approximation guarantee. For the robust makespan problem we derive a 2-approximation.

## 2 Polynomial-Scenario Model for Min-Sum Objective

Consider the two-stage stochastic version of  $R | r_j, pmtn | \sum w_j C_j$  in the polynomial-scenario model, in which the set of scenarios  $\mathcal{S}$  and its distribution are fully specified. For each scenario  $k \in \mathcal{S}$  the triple  $(\pi_k, \lambda_k, J_k)$  describes its probability of occurring  $\pi_k$ , the inflation factor  $\lambda_k$ , and the set of jobs  $J_k$ .

We use a natural LP that generalizes and further relaxes the time-indexed LP for unrelated-machine scheduling [18]. To facilitate the exposition, we will present an LP with exponentially many variables and constraints and derive our algorithms based on its solution, even though we cannot expect to solve it in polynomial time. However, using the standard technique of time-intervals of geometrically increasing size [18] we obtain polynomial-time algorithms loosing only a small factor.

To keep notation amenable, we re-index jobs, such that each job  $j$  refers to a unique job-scenario combination, and we let  $J := J_1 \cup \dots \cup J_N$ . We choose the time horizon  $T = \max_{k \in \mathcal{S}, j \in J_k} \{r_j\} + \max_{k \in \mathcal{S}} \{\sum_{j \in J_k} \max_{i \in M} p_{ij}\}$ , an obvious upper bound on any completion time in a reasonable schedule. Variables  $x_t$  and  $x_{kt}$  represent the first and second stage reservation decisions for time slot  $[t, t + 1)$ . Let  $y_{ijt}$  be the amount of time job  $j$  is processed in interval  $[t, t + 1)$  on machine  $i$ .

$$\min \sum_{t=0}^{T-1} cx_t + \sum_{k=1}^N \pi_k \left( \sum_{j \in J_k} w_j C_j^{LP} + \lambda_k c \sum_{t=0}^{T-1} x_{kt} \right) \quad (1a)$$

$$\text{s.t. } \sum_{j \in J_k} y_{ijt} \leq x_t + x_{kt} \quad \forall i \in M, k \in \mathcal{S}, 0 \leq t \leq T-1 \quad (1b)$$

$$\sum_{i \in M} y_{ijt} \leq x_t + x_{kt} \quad \forall j \in J, k \in \mathcal{S}, 0 \leq t \leq T-1 \quad (1c)$$

$$x_t + x_{kt} \leq 1 \quad \forall k \in \mathcal{S}, 0 \leq t \leq T-1 \quad (1d)$$

$$\sum_{t=r_j}^{T-1} \sum_{i \in M} \frac{y_{ijt}}{p_{ij}} = 1 \quad \forall j \in J \quad (1e)$$

$$\sum_{t=r_j}^{T-1} \sum_{i \in M} (t+1) \cdot \frac{y_{ijt}}{p_{ij}} = C_j^{LP} \quad \forall j \in J \quad (1f)$$

$$x_t, x_{kt}, y_{ijt} \in [0, 1] \quad \forall i \in M, j \in J, k \in \mathcal{S}, 0 \leq t \leq T-1 \quad (1g)$$

Constraints (1b),(1d),(1e),(1g) are self-explaining. With (1c) we ensure that no job is processed for more than the total amount reserved in  $[t, t + 1)$  guaranteeing non-parallelism.

For (1f), consider an arbitrary schedule with  $t_j = \max_t \{t \mid y_{ijt} > 0, i \in M\}$ , then the *true completion time* of job  $j$  in this schedule is  $t_j + 1$ , while  $C_j^{LP}$  offers a lower bound. Thus, even if we enforce all variables to be integral, the LP still gives a relaxation of our problem.

Given an LP solution  $(x_t, x_{kt}, y_{ijt})$ , we let  $LP^r = \sum_t cx_t + c \sum_{k,t} \pi_k \lambda_k x_{kt}$  denote the reservation cost and we let  $LP^s = \sum_{k,j \in J_k} \pi_k w_j C_j^{LP}$  denote the scheduling cost.

## 2.1 An Algorithm for First-Stage Reservation Only

Consider the special case of the two-stage problem in which all reservation must be done in the first stage; as if all inflation factors  $\lambda_k$  are excessive. We refer to it as *problem with first-stage reservation only*. A lower bound is given by  $LP_1$  obtained from the above LP by setting  $x_{kt} = 0$ , for all  $k, t$ . W.l.o.g. we omit the  $\pi_k$  pre-multiplication in the objective function by assuming it to be incorporated into the weights  $w_j, j \in J_k$ .

We describe a procedure for rounding a fractional solution  $(x_t, y_{ijt})$  of  $LP_1$  to a feasible integer-value solution. We first round the first-stage decision on reserving slots  $x_t$  by maintaining a feasible LP solution, and then we determine the actual schedule. In the first step, it is important to maintain a fractional scheduling solution in which the true completion time of a job  $j$ , i.e.,  $\max\{t + 1 \mid y_{ijt} > 0, i \in M\}$ , does not diverge too much from  $C_j^{LP}$ . To that end, we utilize the idea of *slow-motion*, proposed in [17] for single machine scheduling, and extended to unrelated machines scheduling in [16].

For  $\alpha \in [0, 1]$ , let  $C_j(\alpha)$  denote the earliest point in time in the LP-solution in which job  $j$  has completed an  $\alpha$ -fraction of its total processing requirement. We use the following link between  $C_j(\alpha)$  and  $C_j^{LP}$  adopted from [9], which is used for the analysis of randomized algorithms.

► **Lemma 1** ([9]).  $\int_0^1 C_j(\alpha) d\alpha = \sum_t \sum_i y_{ijt} / p_{ij} \cdot (t + 1/2) = C_j^{LP} - 1/2$ .

For deterministic algorithms, however, we use the following relation.

► **Lemma 2** ([22]).  $C_j^{LP} \geq \alpha + (1 - \alpha) \cdot C_j(\alpha)$ .

**Slow-Motion:** Given a fractional solution  $(x_t, y_{ijt})$  for  $LP_1$  and  $\beta \geq 1$ , we construct a new  $\beta$ -expanded solution  $(\beta x_t, \beta y_{ijt})$  that we obtain by mapping every time point  $t$  to  $\beta t$ . Then  $\beta x_t$  indicates the amount of reservation for the interval  $[\beta t, \beta(t + 1))$ , and  $\beta y_{ijt}$  the amount of job  $j$  scheduled during  $[\beta t, \beta(t + 1))$ .

Obviously  $(\beta x_t, \beta y_{ijt})$  is a new feasible solution to  $LP_1$ , which over-schedules each job by a fraction of  $\beta - 1$ . We simply delete the over-scheduled part and apply a lemma given in [17] that upper bounds the completion times of jobs in the expanded solution. We directly adopt their result to our requirement of job completion times being rounded up to integer values.

► **Lemma 3** ([17]). *The completion time of job  $j$  in the expanded solution is at most  $\lceil \beta C_j(1/\beta) \rceil$ .*

**Rounding time slot reservation:** Given any fractional solution  $(x_t, y_{ijt})$ , e.g. the expanded  $LP_1$  solution, we show how to round the fractional reservation  $x_t$  to 0 or 1 so that the number of slots reserved will not be much higher than  $\sum_t x_t$  but sufficiently large to accommodate all workload. We reassign the workload to reserved slots ensuring that the completion times remain relatively small.

We first apply a standard rounding technique, which we call *accumulated reservation*: Let  $X_t = \sum_{h=0}^t x_h$ , for  $t \in \{0, 1, \dots, T-1\}$  and  $X_{-1} = 0$ . We set  $\bar{x}_t = 1$ , i.e., we reserve time slot  $[t, t + 1)$ , if  $\lfloor X_{t-1} \rfloor \leq \lfloor X_t \rfloor - 1$ , and set  $\bar{x}_t = 0$  otherwise. In total, we reserve  $\lfloor \sum_t x_t \rfloor$

slots this way. To ensure sufficiently reserved time capacity we do an *extra reservation*: if  $\bar{x}_t = 1$  and  $\bar{x}_{t+1} = 0$  for some  $t$ , we reserve additionally the slot  $[t+1, t+2)$ . The number of extra reserved time slots is no more than the number of accumulatively reserved slots.

► **Proposition 4.** *Given a fractional solution  $x_t$ , the total cost for rounding to an integral time slot reservation  $\bar{x}_t$  is  $c \sum_{t=0}^{T-1} \bar{x}_t \leq 2c \lfloor \sum_{t=0}^{T-1} x_t \rfloor \leq 2LP^r$ .*

Our reservation policy creates intervals  $I_1, I_2, \dots$  of consecutive reserved time slots, each of them starting with a set of accumulatively reserved time slots and ending with a single extra time slot.

► **Lemma 5.** *Every interval  $I_h = [\underline{t}_h, \bar{t}_h + 2)$  has enough capacity to accommodate all workload  $y_{ijt}$  assigned to time units  $[\bar{t}_{h-1} + 1, \bar{t}_{h-1} + 2), \dots, [\underline{t}_{h+1} - 1, \underline{t}_{h+1})$ .*

**Proof.** Consider interval  $I_h$ . Its last time slot  $[\bar{t}_h + 1, \bar{t}_h + 2)$  is the extra reserved time slot. The total number (capacity) of the time slots in  $I_h$  is  $\lfloor X_{\bar{t}_h} \rfloor - \lfloor X_{\bar{t}_{h-1}} \rfloor + 1$ . By definition of our accumulative reservation and according to constraints (1b) and (1c), the total workload in terms of  $y_{ijt}$  in the interval  $[\bar{t}_{h-1} + 1, \underline{t}_{h+1})$  is bounded by

$$\sum_{t=\bar{t}_{h-1}+1}^{\underline{t}_{h+1}-1} x_t = \sum_{t=0}^{\underline{t}_{h+1}-1} x_t - \sum_{t=0}^{\bar{t}_{h-1}} x_t \leq X_{\underline{t}_{h+1}-1} - \lfloor X_{\bar{t}_{h-1}} \rfloor \leq \lfloor X_{\bar{t}_h} \rfloor - \lfloor X_{\bar{t}_{h-1}} \rfloor + 1.$$

◀

The lemma implies that none of the workload  $y_{ijt}$ , fractionally assigned to time slots up to time slot  $[\bar{t}_h, \bar{t}_h + 1)$ , needs to be done later than  $\bar{t}_h + 2$  if appropriately reassigned. In particular, this holds for the last reserved interval, i.e., all jobs in all scenarios will have been processed. Even stronger, workload assigned to the time slots  $[\bar{t}_h + 1, \bar{t}_h + 2), \dots, [\underline{t}_{h+1} - 1, \underline{t}_{h+1})$  can be done within interval  $I_h$ , unless the release date of some job  $j$  is larger than  $\bar{t}_h + 1$ , preventing it to be scheduled in  $I_h$ .

**Reassigning workload.** Given a (not necessarily feasible) solution with fractional scheduling variables  $y_{ijt}$  and integer-valued reserved time slots  $\bar{x}_t$ , we describe a reassignment procedure to arrive at a feasible solution in which all workload  $\bar{y}_{ijt}$  is assigned to reserved slots.

In increasing order of  $t$  we claim a total fraction  $x_t$  from time slot  $[\underline{t}_h, \underline{t}_h + 1)$  if  $\bar{t}_{h-1} + 1 \leq t < \underline{t}_h$  for some  $h$ . All of the  $y_{ijt}$  is moved into this claimed space and added to  $\bar{y}_{ij\underline{t}_h}$ . Otherwise if  $[t, t+1) \in I_h$ , and  $t \neq \bar{t}_h + 1$ , then we claim  $\frac{\lfloor X_t \rfloor - X_{t-1}}{X_t - X_{t-1}} x_t$  from  $[t, t+1)$  and  $\frac{X_t - \lfloor X_t \rfloor}{X_t - X_{t-1}} x_t$  from  $[t+1, t+2)$ . All of the  $y_{ijt}$  is moved in equal proportions  $\frac{\lfloor X_t \rfloor - X_{t-1}}{X_t - X_{t-1}} y_{ijt}$  and  $\frac{X_t - \lfloor X_t \rfloor}{X_t - X_{t-1}} y_{ijt}$  into the claimed space and added, respectively, to  $\bar{y}_{ijt}$  and  $\bar{y}_{ij(t+1)}$ .

This assignment leaves (unclaimed) capacity  $\lfloor X_{\bar{t}_h} \rfloor - X_{\bar{t}_h}$  of the extra reserved time slot  $[\bar{t}_h + 1, \bar{t}_h + 2)$ , for each  $h$ . As a second reassignment step we remove all  $y_{ijt}$  with  $\bar{t}_{h-1} + 1 \leq t < \underline{t}_h$  and  $j$  with  $r_j \leq \bar{t}_{h-1} + 1$  from  $\bar{y}_{ij\underline{t}_h}$  and add it to  $\bar{y}_{ij\tau}$  where  $\tau = \bar{t}_{h-1} + 1$ . This is feasible by Lemma 5.

► **Lemma 6.** *Applying the reservation and reassignment procedures to a feasible solution  $(x_t, y_{ijt})$  of  $LP_1$  increases the completion time of any job  $j$  by at most 1.*

**Proof.** For every  $t$  for which  $y_{ijt} > 0$ , there are two cases:

*Case 1:*  $[t, t+1) \in I_h$ , and  $t \neq \bar{t}_h + 1$  for some  $h$ . Then by the assignment procedure  $y_{ijt}$  is moved into  $[t, t+1)$  and  $[t+1, t+2)$ , whence that part of job  $j$  finishes at most 1 time unit later than in the unrounded solution. In particular, this holds for the last  $t$  such that  $y_{ijt} > 0$ .

*Case 2:*  $\bar{t}_{h-1} + 1 \leq t < \underline{t}_h$  for some  $h$ . If  $r_j \leq \bar{t}_{h-1} + 1$ , then  $y_{ijt}$  is moved into  $[\bar{t}_{h-1} + 1, \bar{t}_{h-1} + 2)$  and finishes earlier, or if  $r_j > \bar{t}_{h-1} + 1$ , then  $y_{ijt}$  is moved into  $[\underline{t}_h, \underline{t}_h + 1)$ . However, since  $p_{ij} \geq 1$  (viz. integer), by the shifted-reservation policy job  $j$  cannot have been completed before  $\underline{t}_h$ , i.e., there must be a  $t \geq \underline{t}_h$  and/or another  $i$  such that  $y_{ijt} > 0$ . ◀

**The one-stage reservation algorithm.** Given an optimal solution to  $LP_1$ , we apply slow-motion to expand the solution and the time slot reservation to obtain integral reservations to which we reassign the workload. It remains to specify the actual schedule for workload  $\bar{y}_{ijt}$  within a time slot  $[t, t + 1)$  by ensuring that a job is not scheduled in parallel on multiple machines. This is essentially  $R|pmtn|C_{max}$  in each time slot, which is polynomial-time solvable [13].

► **Theorem 7.** *The one-stage reservation algorithm is a 3.5-approximation for two-stage scheduling on unrelated machines with first-stage reservation only.*

**Proof (Sketch).** Consider an optimal solution to  $LP_1$ . By slow-motion we derive a  $\beta$ -expanded solution with a reservation cost of  $\beta LP^r$ , and job  $j$  completes at time  $\lceil \beta C_j(1/\beta) \rceil$  by Lemmas 1 and 3. Applying the rounding of time slot reservation and then reassigning workload, Proposition 4 shows that the reservation cost becomes  $2\beta LP^r$ , while Lemma 6 ensures that job  $j$  completes at  $\lceil \beta C_j(1/\beta) \rceil + 1$ . Thus, by choosing the expansion parameter  $\beta$  at random according to the density function  $f(\alpha) = 3\alpha^2$  where  $\alpha = 1/\beta \in [0, 1]$ , the total cost for reservation and scheduling can be bounded by:

$$\begin{aligned} 2LP^r \int_0^1 \frac{1}{\alpha} f(\alpha) d\alpha &+ \sum_j w_j \int_0^1 (\lceil C_j(\alpha)/\alpha \rceil + 1) f(\alpha) d\alpha \\ &\leq 3(LP^r + LP^s) + 1/2 \sum_j w_j. \end{aligned}$$

Obviously,  $\sum_j w_j \leq \sum_j w_j C_j^{LP}$ , since  $C_j^{LP} \geq 1$ , which implies that the algorithm produces a solution with objective value bounded by  $3LP^r + 3.5LP^s$ . ◀

A refinement of the algorithm and its analysis give an improved bound.

► **Theorem 8.** *There exists a  $(3 + \epsilon)$ -approximation algorithm for the two-stage scheduling problem on unrelated machines with first-stage reservation only.*

## 2.2 A Generic Algorithm for Two-Stage Scheduling

We first give a simple algorithm that allows a black-box application of the one-stage reservation algorithm above to obtain the following general result.

► **Theorem 9.** *Given a  $\rho$ -approximation algorithm for the two-stage problem with only first-stage reservation, there exists an  $8\rho$ -approximation algorithm for the two-stage problem.*

The crucial ingredient is to separate the time slots and jobs to be considered for only first-stage or only second-stage reservation.

► **Lemma 10.** *Given an optimal solution  $(x_t, x_{kt}, y_{ijt})$  to the LP with objective value  $LP^r + LP^s$ , there exists a feasible solution  $(x'_t, x'_{it}, y'_{hjt})$  satisfying the following **separation property**:*

- *Any time unit is reserved either in the first stage or in the second stage, or not at all; i.e., for all  $t$ ,  $x'_t > 0 \Rightarrow x'_{kt} = 0 \forall k$ .*

- A job is scheduled either completely in slots reserved in the first stage, or completely in slots reserved in the second stage, i.e.,  $J = J_I \cup J_{II}$ , s.t.  $J_I = \{j \mid x'_t = 0 \Rightarrow y'_{ijt} = 0 \forall ijt\}$  and  $J_{II} = \{j \mid \sum_k x'_{kt} = 0 \Rightarrow y'_{ijt} = 0 \forall ijt\}$ .
- The objective value is at most  $2LP^r + 4LP^s$ .

**Proof.** We first double the number of time units: for every time unit  $[t, t + 1)$  we obtain two time units  $[2t, 2t + 1)$  and  $[2t + 1, 2t + 2)$ . We reserve  $x_t$  of the even slot  $[2t, 2t + 1)$ , and  $x_{kt}$  of the odd slot  $[2t + 1, 2t + 2)$ . We split  $y_{ijt}$  accordingly, such that for each of the slots  $[2t, 2t + 1)$  and  $[2t + 1, 2t + 2)$  constraints (1b) and (1c) are satisfied. Notice that in this way we have blown up the scheduling cost by a factor of 2, while the reservation cost remains the same. Furthermore, notice that every job is processed at least half either in odd slots or in even slots. Thus by doubling again each slot and reserving in each of the two the same fraction, we can enforce a job to be either entirely scheduled in slots that are reserved in the first stage, or in slots reserved in the second stage. ◀

**Proof (Thm. 9).** Let  $(x'_t, x'_{it}, y'_{ijt})$  be a feasible LP solution that satisfies the separation property and has objective value  $Z' \leq 2LP^r + 4LP^s$ . We show that the existence of a  $\rho$ -approximation algorithm for the problem with first-stage reservation only implies the existence of an algorithm that produces a feasible schedule for the two-stage problem with total cost at most  $2\rho Z'$ .

Since jobs are divided into  $J_I$  and  $J_{II}$  in the solution  $(x'_t, x'_{it}, y'_{ijt})$ , we denote by  $Z'_I$  and  $Z'_{II}$  their contributions in  $Z'$  respectively:  $Z' = Z'_I + Z'_{II}$ . Consider scheduling  $J_I$  with only first-stage reservation and let  $Z_I$  be the optimal value of the corresponding LP. Similarly, let  $Z_{II}$  be the optimal value of the LP for scheduling  $J_{II}$  with only second-stage reservation. Clearly,  $Z_I \leq Z'_I$  and  $Z_{II} \leq Z'_{II}$ . The  $\rho$ -approximation algorithm for the problem with only first-stage reservation for  $J_I$  returns a feasible schedule of cost at most  $\rho Z_I$ . The problem of reserving and scheduling jobs only in the second stage can be separated into  $N$  single scenario problems, each of which is like a first-stage reservation problem, we thus also get a feasible schedule of cost at most  $\rho Z_{II}$  for  $J_{II}$ .

Now we need to merge the two schedules for  $J_I$  and  $J_{II}$ . Notice that the two schedules may overlap in the sense that some slot is reserved in both schedules. To handle this we further double the two schedules. For the schedule of  $J_I$ , we double the time units and put whatever is scheduled in  $[t, t + 1)$  into the even slot  $[2t, 2t + 1)$ , while for the schedule of  $J_{II}$ , we put whatever is scheduled in  $[t, t + 1)$  into the odd slot  $[2t + 1, 2t + 2)$ . Now the total cost of the merged solution is bounded by  $2\rho(Z_I + Z_{II}) \leq 2\rho Z'$ . ◀

Directly applying Theorem 9 gives us a  $8 \cdot (3 + \epsilon) = 24 + \epsilon'$ -approximation.

### 2.3 A Refined Two-Stage Algorithm

► **Theorem 11.** *There is an  $(8 + \epsilon)$ -approximation algorithm for the two-stage stochastic variant of  $R \mid r_j, pmtn \mid \sum w_j C_j$  in the polynomial-scenario model.*

**Proof (Idea).** Given an optimal LP solution, we first apply slow-motion to get a  $\beta$ -expanded solution. Then we apply time slot and job-set separation (Lemma 10) and obtain jobs and slots to be covered by either first-stage or second-stage reservation only. Then, we apply the technique of accumulative and extra reservation and reassign the workload *separately* on the slots reserved in the first and second stage. Here the last procedure must be carried out with caution so that after we separately round first and second stage reservation, they do not overlap. A careful analysis gives the result. ◀

We conclude this section by remarking that our techniques lead to the following result for the makespan objective.

► **Theorem 12.** *There is a  $(64/9 + \epsilon)$ -approximation algorithm for the two-stage stochastic variant of  $R|r_j, pmtn|C_{\max}$  in the polynomial-scenario model.*

### 3 The Black-Box Model

We now show that at the expense of another  $\epsilon$  our results for the two-stage stochastic min-sum and makespan problem hold for any arbitrary scenario distribution given by means of a black-box. Besides that, the problem is as before.

Given a first-stage reservation  $\bar{x} \in \{0, 1\}^T$ , a lower bound on the second-stage cost for a scenario  $S_k$  is as follows:

$$q(\bar{x}, S_k) = \min \left\{ \sum_{j \in J_k} w_j C_j^{LP} + \lambda_k c \sum_{t=0}^{T-1} x_{kt} \mid (1b) - (1g) \wedge x_t = \bar{x}_t \forall t \right\}.$$

Let  $c(x)$  denote the cost of a (possibly fractional) reservation  $x \in [0, 1]^T$ . Then the following gives a lower bound on our two-stage stochastic scheduling problem.

$$\min_{x \in [0, 1]^T} f(x) = c(x) + E_{S \in \mathcal{S}} [q(x, S)]. \quad (2)$$

For an unknown distribution in the black-box model we cannot solve this problem efficiently. However, using the SAA method [12] we can approximate it. We draw a number  $N$  of independent samples  $S_1, \dots, S_N$  from the black-box and solve the following sample average problem:

$$\min_{x \in [0, 1]^T} \hat{f}(x) = c(x) + \frac{1}{N} \cdot \sum_{k=1}^N q(x, S_k). \quad (3)$$

Notice that (3) is exactly the LP of Section 2 with all  $N$  scenarios having probability  $1/N$ , and can thus be solved efficiently. It remains to determine the number of samples  $N$  that is needed to guarantee a certain approximation. We can show that our LP in (2) can be cast as a stochastic LP of type required in [24] for obtaining such a result. To that end, we must be given  $\lambda := \max_{k \in \mathcal{S}} \lambda_k$ .

► **Lemma 13** ([24]). *There is a polynomially bounded number  $N$  such that any optimal solution  $x^{LP}$  to the sample average problem (3) with  $N$  samples satisfies  $f(x^{LP}) \leq (1 + \epsilon) \min_x f(x)$  with high probability.*

Based on this lemma we can obtain a good integral first-stage solution. We draw  $N$  samples and solve problem (3). Let  $(x_t^{LP}, x_{kt}^{LP}, y_{ijt}^{LP})$  be an optimal (fractional) solution. Applying our rounding technique (Sec. 2) we derive a solution  $(\bar{x}_t, \bar{x}_{kt}, \bar{y}_{ijt})$  with  $(\bar{x}_t, \bar{x}_{kt}) \in \{0, 1\}$ . We fix  $\bar{x}_t$  as first-stage reservation.

The difficult part is to find a second-stage solution for some scenario (that is not necessarily in the sample set) and bound it by the LP solution for the sample set. The key is that our rounding procedure for the first stage reservation  $x$  only depends on  $x$  itself and is independent of the scheduling solution. Given  $\bar{x}_t$  and a scenario  $S$ , we solve the resulting second-stage problem as follows: we solve the problem  $\min_{x \in [0, 1]^T} c(x^{LP}) + q(x^{LP}, S)$ , which is again exactly the LP of Section 2 with a single scenario  $S$ , after fixing first-stage reservation

at  $x_t = x_t^{LP}$ . Let  $(x'_{kt}, y'_{ijt})$  be the optimal solution. Plugging in  $x_t^{LP}$  and applying our rounding procedure on  $(x_t^{LP}, x'_{kt}, y'_{ijt})$ , we get a feasible schedule of total cost at most  $(\rho + \epsilon)(c(x^{LP}) + q(x^{LP}, S))$ , with  $\rho = 8$  for the min-sum objective and  $\rho = 64/9$  for the makespan. And, most importantly, the first stage reservation  $\bar{x}_t$  is consistent with our first-stage reservation. Using Lemma 13 we have in expectation total cost of at most  $(\rho + \epsilon)f(x^{LP}) \leq (\rho + O(\epsilon)) \min_x f(x) \leq (\rho + \epsilon')Z^*$ .

► **Theorem 14.** *In the black-box model, there is a  $(\rho + \epsilon)$ -approximation algorithm for two-stage stochastic variant of  $R | r_j, pmtn | \sum w_j C_j$  ( $\rho = 8$ ) and  $R | r_j, pmtn | C_{\max}$  ( $\rho = 64/9$ ), respectively.*

## 4 Two-Stage Robust Scheduling

In the robust setting, we restrict to the model with an explicit description of the scenario set  $\mathcal{S}$ . The objective is now to minimize the worst-case total cost instead of the expected total cost. Notice that the LP relaxations, that our algorithms in Sec. 2 rely on, can be easily

Our approximation algorithms for the stochastic model are risk-averse, i.e., the performance guarantee holds for every scenario. Therefore, the techniques used for the stochastic model also apply to the discrete-scenario robust model. For the min- $\sum w_j C_j$  problem, certain randomized steps of our algorithm must be replaced by deterministic ones losing a factor 2 in the approximation guarantee. Such an adaptation is not needed for the robust makespan problem and we directly obtain again a  $(7.11 + \epsilon)$ -approximation algorithm. However, the makespan problem is much easier and we provide a simple 2-approximation algorithm.

► **Theorem 15.** *For two-stage discrete-scenario robust scheduling with reservation cost, there is a  $\rho$ -approximation algorithm for the scheduling problems  $R | r_j, pmtn | \sum w_j C_j$  ( $\rho = 16 + \epsilon$ ) and  $R | r_j, pmtn | C_{\max}$  ( $\rho = 2$ ), respectively.*

## 5 Conclusion

Inspired by the resource provisioning problem of cloud users, we propose an optimization model that reflects two-stage decision processes in which computing resources must be reserved under uncertainty about the set of computational tasks. It leads to a new class of scheduling problems. We present first results that suggest higher approximation complexity than their single stage, single scenario versions. The quest for better approximations is left for future research.

We also leave open the approximability of the equivalent non-preemptive scheduling problems with release dates. Notice that the second-stage problem would not admit a constant approximation (large inflation factor, 2-partition), unless  $P=NP$ , when considering it independently of the first stage problem. However, a two-stage algorithm may yield a constant-factor approximation.

Another interesting variation of the problem arises if a user may reserve machines individually, possibly at machine-dependent rates. We note that, even if reservation costs are uniform over the machines, our proposed LP relaxation has a non-constant integrality gap in this case.

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## Appendix

### A Proof of Theorem 8

**Proof.** Recall that we have an algorithm which produces a feasible schedule of cost  $3(LP^r + LP^s) + 1/2 \sum w_j$ , where the additive term  $1/2 \sum w_j$  comes from the fact that after rounding, the completion time of job  $j$  becomes  $\lceil \beta C_j(1/\beta) \rceil + 1$ . The reader will have no difficulty in verifying that if we can get rid of the  $+1$  term in the completion time, then the cost can be reduced to  $3(LP^r + LP^s)$ .

Consider the term  $\lceil \beta C_j(1/\beta) \rceil + 1$ . For any small constant  $\epsilon > 0$ , if  $\beta C_j(1/\beta) \geq 2/\epsilon$ , then  $\lceil \beta C_j(1/\beta) \rceil + 1 \leq (1 + \epsilon)\beta C_j(1/\beta)$ . Therefore, we only need to consider those completion times where  $\beta C_j(1/\beta) < 2/\epsilon$ .

Consider our 3.5-approximation algorithm, we first apply the slow-motion algorithm with parameter  $\beta$ , so as to derive an expanded solution  $(x_t(\beta), y_{ijt}(\beta))$ . Then we apply the reservation and reassignment procedures to this expanded solution. Now, however, we perform it in a slightly different way: After the slow-motion procedure, we apply the rounding time slot reservation procedure with accumulated reservation and extra reservation from Sec. 2.1 as before and obtain a rounded reservation solution  $\bar{x} \in \{0, 1\}^T$ . In addition to that we reserve the first  $2/\epsilon$  slots, regardless of the  $\bar{x}_t$  values, i.e., we set  $\bar{x}_t = 1$  for  $t < 2/\epsilon$ . This is similar to the previous rounding time slot reservation procedure except that we now reserve all slots  $[t, t + 1)$  with  $t < 2/\epsilon$ . Then we reassign the workload  $y_{ijt}(\beta)$  in the following way. We do not reassign the workload from the interval  $[0, 2/\epsilon - 1)$ . We start the reassigning workload procedure from Sec. 2.1 at slot  $[2/\epsilon - 1, 2/\epsilon)$ .

It can be easily seen that the new reservation cost of the above procedure is at most  $2\beta LP^r + 2/\epsilon \cdot c$ .

If  $OPT \geq 2/\epsilon^2 \cdot c$ , then the reservation cost is bounded by  $2\beta LP^r + \epsilon OPT$ . When reassigning the workload  $y_{ijt}(\beta)$ , the completion time of job  $j$  is at most  $\lceil \beta C_j(1/\beta) \rceil$  if  $\beta C_j(1/\beta) < 2/\epsilon$ , which follows from Lemma 3 and the fact that if  $\beta C_j(1/\beta) < 2/\epsilon$  holds, then the workload of job  $j$  with is not reassigned. Furthermore, the completion time of job  $j$  is at most  $\lceil \beta C_j(1/\beta) \rceil + 1 \leq (1 + \epsilon)\beta C_j(1/\beta)$  if  $\beta C_j(1/\beta) \geq 2/\epsilon$ , which follows from the argumentation given in Sec. 2.1. Thus the total cost is at most  $(3 + \epsilon)LP^s + 3LP^r + 2/\epsilon \cdot c \leq (3 + 2\epsilon)OPT$  if in the optimal solution at least  $2/\epsilon^2$  slots are reserved. This shows that there is a  $(3 + \epsilon)$ -approximation algorithm if the optimal reservation is sufficiently large.

The proof of the theorem is completed by the following lemma. ◀

► **Lemma 16.** *There exists a  $\rho$ -approximation algorithm with  $\rho = 6/(12 - \pi^2) + \epsilon \approx 2.816 + \epsilon$  for the two-stage problem with only first-stage reservation if there exists a constant  $\gamma$  such that  $OPT < \gamma \cdot c$ .*

**Proof.** If  $OPT < \gamma \cdot c$ , then every optimal solution reserves not more than a constant number  $\gamma$  of slots. With enumeration we can 'guess' which slot is reserved by an optimal solution. We geometrically cut the time horizon  $[0, T)$  into  $O(\log T)$  sub-intervals  $I_u$  so that  $I_u := [u, u + 1)$  for small  $u = O(1/\epsilon)$ , and  $|I_{u+1}|/|I_u| = 1 + O(\epsilon)$  for large  $u$ . Then we guess for each interval  $I_u$  how many of the slots reserved in an optimal solution belong to that interval, and this gives rise to  $O(\log^\gamma T)$  different possibilities. With  $O(\epsilon)$  loss we can assume that the slots are always reserved at the end of  $I_u$ , which gives rise to a fixed first stage reservation  $\bar{x}_t \in \{0, 1\}$ .

We establish  $LP$  in which the  $y_{ijt}$ 's are still variable, while  $x_t = \bar{x}_t$  is fixed. Again let  $LP^r$  and  $LP^s$  be the reservation and scheduling costs, respectively. We have  $LP^r + LP^s \leq (1 + \epsilon)OPT$  if we 'guessed' the correct slots that are reserved.

Now we apply the slow-motion algorithm to the optimal solution  $(\bar{x}_t, y_{hjt})$  (notice again that here  $\bar{x}_t$  is determined through enumeration) of LP in a slightly different way: We arbitrarily specify  $\alpha \in (0, 1)$  (i.e.,  $\beta = 1/\alpha$ ) and expand the solution by  $\lceil \beta \rceil$  times. This suggests that we reserve the interval  $[\lceil \beta \rceil t, \lceil \beta \rceil t + \lceil \beta \rceil)$  by the amount of  $\lceil \beta \rceil \bar{x}_t$ , i.e., if  $\bar{x}_t = 0$  then any slot of this interval is not reserved, while if  $\bar{x}_t = 1$  each slot is reserved. In other words, slow-motion with parameter  $\lceil \beta \rceil$  provides us with a new solution  $(x_t(\beta), y_{ij t}(\beta))$  where  $x_t(\beta) \in \{0, 1\}$ . By deleting the over-scheduled part of each job we ensure that the completion time of job  $j$  is at most  $\lceil \beta \rceil C_j(1/\beta)$ , and the reservation cost is bounded by  $\lceil \beta \rceil LP^r$ .

Given some density distribution function  $f(\alpha)$ , the expected total cost is

$$\begin{aligned} & \int_0^1 \lceil 1/\alpha \rceil \cdot LP^r f(\alpha) d\alpha + \int_0^1 \sum w_j \lceil \lceil 1/\alpha \rceil C_j(\alpha) \rceil f(\alpha) d\alpha \\ \leq & \int_0^1 \lceil 1/\alpha \rceil \cdot LP^r f(\alpha) d\alpha + \int_0^1 \sum w_j (\lceil 1/\alpha \rceil C_j(\alpha) + 1) f(\alpha) d\alpha. \end{aligned}$$

Taking  $f(\alpha) = \rho / \lceil 1/\alpha \rceil$  with  $\rho = 6/(12 - \pi^2) \approx 2.816$ , we get a  $(2.816 + \epsilon)$ -approximation algorithm.  $\blacktriangleleft$

## B Proof of Theorem 11

**Proof.** We start with the optimal solution of LP, say,  $(x_t, x_{kt}, y_{ij t})$ , and let  $LP^r$  and  $LP^s$  be its reservation and scheduling costs, respectively.

We apply the **slow-motion** algorithm with some parameter  $\beta$  and derive an expanded fractional solution as  $(x_t(\beta), x_{kt}(\beta), y_{ij t}(\beta))$ . We know that the reservation cost is bounded by  $\beta LP^r$  and job  $j$  completes not later than the (fractional) time  $\beta C_j(1/\beta)$  [17].

Next we apply **slot-partition**, i.e., we double the time horizon, reserve  $x_t(\beta)$  amount of the even slot  $[2t, 2t + 1]$  and  $x_{kt}(\beta)$  amount of the odd slot  $[2t + 1, 2t + 2)$  for each scenario  $k$ . We then split  $y_{ij t}$  accordingly (i.e., proportional to  $x_t(\beta)$  and  $x_{kt}(\beta)$ ) and schedule the split parts onto the two intervals  $[2t, 2t + 1]$  and  $[2t + 1, 2t + 2)$ , so that the constraints in LP are still satisfied. By doing so we obtain a new fractional solution in which the reservation cost is still bounded by  $\beta LP^r$ , and job  $j$  completes not later than the (fractional) time  $2\beta C_j(1/\beta)$ .

Next we perform **job-partition**, i.e., we double every time slot  $[t, t + 1)$  again, reserve in each of the two the same fraction and schedule the same amount. By doing so we know that the slots  $[4t, 4t + 1)$  and  $[4t + 1, 4t + 2)$  can only be reserved in the first stage, and  $[4t + 2, 4t + 3)$  and  $[4t + 3, 4t + 4)$  can only be reserved in the second stage. We call them first stage slots and second stage slots, respectively. Notice that now every job is actually scheduled twice in the doubled solution, and we can remove the over-scheduled part so that every job is either entirely scheduled in first stage slots, or entirely scheduled in second stage slots. It is easy to see that, in this fractional solution, the total reservation cost is  $2\beta LP^r$ , and job  $j$  completes not later than the (fractional) time  $4\beta C_j(1/\beta)$ .

We now apply the procedures **rounding time slot reservation** and **reassigning workload**. We apply the rounding procedure separately on the first stage slots and second stage slots. Let  $(\hat{x}_t, \hat{x}_{kt}, \hat{y}_{ij t})$  be the current solution, we may simply take it as a combination of two solutions, one for scheduling a subset of jobs on first stage slots, and the other for scheduling the remaining jobs on second stage slots. Consider the first stage slots with its fractional reservation, we perform accumulated reservation and extra reservation on it. More precisely, let  $X_t = \sum_{h=0}^t \hat{x}_h$ . We set  $\bar{x}_t = 1$  if  $\lfloor X_{t-1} \rfloor \leq \lfloor X_t \rfloor - 1$  and reserve this slot, otherwise  $\bar{x}_t = 0$ . Since  $x_h = 0$  for  $h = 4t + 2, 4t + 3$ , we know that in this way only first stage slots can be reserved. For the extra reservation, if  $\bar{x}_{4t} = 1$  and  $\bar{x}_{4t+1} = 0$ , we

reserve additionally  $[4t + 1, 4t + 2)$ ; or if  $\bar{x}_{4t+1} = 1$  and  $\bar{x}_{4t+4} = 0$ , we reserve additionally  $[4t + 4, 4t + 5)$ .

Following the same proof of Lemma 5 and Lemma 6, we are able to derive an integral reservation for first stage slots in which the first stage reservation doubles, and  $j$  completes not later than the (fractional) time  $4\beta C_j(1/\beta) + 3$  if it is scheduled entirely in the first stage slots. Here we have the additive term  $+3$  instead of  $+1$ , since in the extra reservation, the slot  $[4t + 4, 4t + 5)$  has a distance of 3 slots from  $[4t + 1, 4t + 2)$ .

Similarly, we perform accumulated reservation and extra reservation for the second stage slots and we know that the second stage reservation cost doubles, and for job  $j$  scheduled entirely in second stage slots, it now also completes not later than the (fractional) time  $4\beta C_j(1/\beta) + 3$ . Thus, the overall reservation cost is bounded by  $4\beta LP^r$ . If we choose  $\beta = 1/\alpha$  randomly according to  $f(\alpha) = 2\alpha$ , then the total cost is bounded by

$$\begin{aligned} \int_0^1 4/\alpha \cdot LP^r f(\alpha) d\alpha + \int_0^1 \sum_j w_j (\lceil 4/\alpha C_j(\alpha) \rceil + 3) f(\alpha) d\alpha \\ \leq 8(LP^r + LP^s). \end{aligned}$$

◀

## C Proof of Theorem 12

Consider the two-stage stochastic version of  $R|r_j, pmtn|C_{\max}$  in the polynomial-scenario model. We sketch how the techniques from Sec. 2 can be adopted. We obtain an LP relaxation by replacing the objective function by  $\sum_{t=0}^{T-1} cx_t + \sum_{k \in \mathcal{S}} \pi_k \left( C_{\max}^{k,LP} + \lambda_k c \sum_{t=0}^{T-1} x_{kt} \right)$  and adding the constraint  $C_{\max}^{k,LP} \geq C_j^{LP}$  for all  $j \in J_k$  and for all  $k \in \mathcal{S}$ . We adopt our algorithm as follows. We solve the LP and apply slow-motion with  $\beta = 8/3$ . We round the first-stage reservation variables and reserve extra slots as in Sec. 2.1. In the second-stage, we round for every scenario  $k \in \mathcal{S}$  in a rather simpler way than Sec. 2.1, pushing all second-stage reservation towards the end of the fractional schedule. That is, if slot  $t_k$  is the last time slot that is either reserved in the first-stage or (fractionally) in scenario  $k$ , then we reserve all time slots preceding  $t_k$ , skipping time slots already reserved in the first stage, until we have reserved a total of  $\lceil \beta \cdot \sum_{t=0}^{T-1} x_{kt} \rceil$  time slots in the second stage for scenario  $k$ . The following lemma states that we reserve sufficiently many slots.

▶ **Lemma 17.** *Let  $(x_t, x_{kt})$  be the LP solution after slow-motion and let  $(\bar{x}_t, \bar{x}_{kt})$  be the rounded solution. We can accommodate all the workload if  $\sum_{t=t_0}^{T-1} \bar{x}_t + \bar{x}_{kt} \geq \sum_{t=t_0}^{T-1} x_t + x_{kt}$  for all  $t_0 \in [0, T-1)$ .*

**Proof (Lemma 17).** Let  $\tau := \sum_{t=0}^{T-1} \bar{x}_t + \bar{x}_{kt}$ . We first explain how we reassign the workload and then we prove the statement by induction on  $\tau$ .

When reassigning (parts of the) workload from one time slot to a later one we keep the *scheduling pattern* which the LP gives in order to preserve feasibility. A scheduling pattern tells us for a given time slot  $[t, t+1)$  the exact order in which we process the workload  $y_{ijt}$  assigned by LP to  $[t, t+1)$ . We can always translate a (fractional) LP solution into a scheduling pattern by solving an instance of  $R|pmtn|C_{\max}$ . Our reassignment procedure pushes the whole workload to the right into our reserved time slots by not changing the scheduling pattern. More precisely, consider two time slots  $[t_1, t_1+1)$  and  $[t_2, t_2+1)$  with  $t_1 < t_2$ . If we want to reassign a  $\delta$  portion of the workload from  $[t_1, t_1+1)$  to  $[t_2, t_2+1)$  then corresponding to the scheduling pattern we take the portion from the end of  $[t_1, t_1+1)$  and move the workload as a whole to the beginning of  $[t_2, t_2+1)$ .

We now prove that with this reassignment procedure we can accommodate all the workload if the condition is fulfilled. The base case  $\tau = 1$  is obviously fulfilled, as we can accommodate the workload of all the slots with  $x_t + x_{kt} > 0$  to the only integrally reserved slot by keeping the scheduling pattern as described above. Let us consider the induction step from  $\tau - 1$  to  $\tau$ . Let  $T'$  be the earliest time point where  $\sum_{t=T'}^{T-1} \bar{x}_t + \bar{x}_{kt} = 1$  and let  $t'$  with  $T' \leq t' \leq T - 1$  be the time point where  $\bar{x}_{t'} + \bar{x}_{kt'} = 1$ . Starting with the time slot  $[t' - 1, t')$  and going backwards in time, we iteratively move (a portion of) the workload of the considered slot to  $[t', t' + 1)$  by keeping the scheduling pattern. We do this until the total capacity of  $[t', t' + 1)$ , which is 1, is met. After this, we update  $T = T'$  and we reduce the value of the variables  $x_t$  and  $x_{kt}$  each by  $\delta/2$ , where  $\delta$  is the portion of the workload that we moved out of  $[t, t + 1)$ . Then we use our induction hypothesis with the updated  $T$ . The condition that  $\sum_{t=t_0}^{T-1} \bar{x}_t + \bar{x}_{kt} \geq \sum_{t=t_0}^{T-1} x_t + x_{kt}$  for all  $0 \leq t_0 < T - 1$  is again fulfilled, as it was fulfilled before the first iteration of reassignment.  $\blacktriangleleft$

We design a rounding procedure that satisfies this condition. We are now ready to prove Thm. 12.

**Proof (Thm. 12).** We solve the LP and obtain an optimal solution  $(x_t, x_{kt}, y_{ijt})$ . Let  $LP^{r,I} := \sum_{t=0}^{T-1} x_t$  and  $LP^{r,II} := \sum_{k \in \mathcal{S}} \pi_k \lambda_k c \sum_{t=0}^{T-1} x_{kt}$ . If  $\sum_{t=0}^{T-1} x_{kt} < 1/4$  for some  $k \in \mathcal{S}$ , then we delete the second-stage reservation in scenario  $k$  and the corresponding (portion of) workload  $y_{ijt}$ . We apply the slow-motion technique with  $\beta = 8/3$  and derive an expanded fractional solution  $(x_t(\beta), x_{kt}(\beta), y_{ijt}(\beta))$ . Then we round the reservation decision and reassign the workload as described (see also proof of Lemma 17).

We know that the reservation cost is bounded by  $8/3 \cdot LP^{r,I} + 8/3 \cdot LP^{r,II}$ . We use  $\beta = 8/3$  in the slow-motion technique in order to avoid situations where  $\sum_{t=0}^{T-1} x_{kt} < 1/4$ . If  $\sum_{t=0}^{T-1} x_{kt} < 1/4$ , then after slow-motion with  $\beta = 2$ , we have  $\sum_t x_{kt}(\beta) < 1/2$  and then we cannot bound  $\lceil \sum_t x_{kt}(\beta) \rceil \leq 2 \sum_{t=0}^{T-1} x_{kt}$ . We handle this in the following way. Consider the point  $C_j(5/8)$  in the solution  $(x_t, x_{kt}, y_{ijt})$ . We know that  $C_j^{LP} \geq (1 - \alpha) \cdot C_j(\alpha) + \alpha$  and thus  $C_j(5/8) \leq 8/3 \cdot C_j^{LP} - 5/3$ . Furthermore, we know that before  $C_j(5/8)$  at least a  $3/8$ -portion of the total workload of job  $j$  must be covered by first-stage reservation, if  $\sum_{t=0}^{T-1} x_{kt} < 1/4$ . If we now expand the whole LP solution by  $\beta = 8/3$ , we know that we can cover everything by first-stage reservation. We can now show that the true makespan  $C_{\max}^k$  of scenario  $k$  is at most

$$\max_{j \in J_k} \lceil 8/3 \cdot C_j(5/8) \rceil \leq \max_{j \in J_k} 8/3 \cdot C_j(5/8) + 1 \leq \max_{j \in J_k} 64/9 \cdot C_j^{LP}.$$

This proves the statement.  $\blacktriangleleft$

## D Applicability of Lemma 13 in Section 3

**Proof.** We show that the LP in (2) can be cast as a stochastic LP of type required in [24]. In particular, we show that we can apply Theorem 5.2 in [24] that says that for any  $\epsilon, \gamma > 0, (\gamma \leq 1)$ , with probability at least  $1 - \delta$ , any optimal solution  $\hat{x}$  to the sample average problem (for us (3)) constructed with  $\text{poly}(\mathcal{I}, \lambda, 1/\gamma, \ln(1/\epsilon), \ln(1/\delta))$  samples satisfies  $f(\hat{x}) \leq (1 + \gamma) \cdot \min_x f(x) + 6\epsilon$ . Here,  $\mathcal{I}$  denotes the input size and  $f$  represents the objective function of the following stochastic LP

$$\begin{aligned} \min_{x \in \mathcal{P} \subseteq \mathbb{R}_{\geq 0}^m} \quad & f(x) = c \cdot x + E_{S \in \mathcal{S}} [q(x, S)] & (4) \\ \text{where} \quad & q(x, S) = \min \{ c^S \cdot r_S + q^S \cdot s_S \mid r_S \in \mathbb{R}_{\geq 0}^m, s_S \in \mathbb{R}_{\geq 0}^n, \\ & D^S s_S + T^S r_S \geq j^S - T^S x \}. \end{aligned}$$

We now argue that we can cast (2) as such an LP. For this, we replace the constraints in (1d) by the following two constraints

$$\sum_{j \in J_k} y_{ijt} \leq 1 \quad \forall i \in M, k \in \mathcal{S}, 0 \leq t \leq T-1 \quad (5)$$

$$\sum_{i \in M} y_{ijt} \leq 1 \quad \forall j \in J, k \in \mathcal{S}, 0 \leq t \leq T-1, \quad (6)$$

and furthermore, we remove the upper bound on the variables  $x_{kt}$ . We call the resulting program  $\text{LP}_{mod}$ . It is easy to see that  $\text{LP}_{mod}$  is a relaxation of our LP, but that they have the same set of optimal solutions, since  $\text{LP}_{mod}$  has no incentive to choose  $x_t + x_{kt} > 1$  or  $x_{kt} > 1$  for some  $t \in \{0, \dots, T-1\}$  and  $k \in \mathcal{S}$ . In this sense, they are equivalent. We let  $x$  be the vector of our first-stage reservation decisions,  $r_S$  be the vector of our second-stage reservation decisions in scenario  $S$ , and  $s_S$  be the vector of workload assignment variables in scenario  $S$ . Therefore,  $m = T$ ,  $n = |J| \cdot |M| \cdot T$ , and  $\mathcal{P} = [0, 1]^T$ . We set the coefficients in the objective function  $c, c^S$ , and  $q^S$ , the constraint matrices  $D^S$  and  $T^S$  and the RHS  $j^S$  accordingly.

As required in [24], we also need to show, that (a)  $T^S \geq \mathbf{0}$  for every  $S \in \mathcal{S}$ , and (b)  $E_{S \in \mathcal{S}} [q(x, S)] \geq 0$  for every  $x \in \mathcal{P}$ , and the primal and dual problems corresponding to  $q(x, S)$  are feasible for every scenario  $S \in \mathcal{S}$ . Requirement (a) is obviously fulfilled and requirement (b) is also fulfilled, if we assume that  $\lambda < +\infty$ .

In order to turn the performance guarantee into a purely multiplicative one, we need a sufficient lower bound on  $\min_x f(x)$ . In [24], it is shown that under certain assumptions, one can obtain such a lower bound. We need to show that (c)  $x = \mathbf{0} \in \mathcal{P}$ , and (d) for every scenario  $S \in \mathcal{S}$ , either  $q(x, S)$  is minimized by setting  $x = \mathbf{0}$  or the total cost  $c \cdot x + c^S \cdot r_S + q^S \cdot s_S \geq 1$  for any feasible solution  $(x, r_S, s_S)$ . Assumption (c) is fulfilled, as we can reserve nothing in the first stage, and assumption (d) is also fulfilled, because every scenario  $S \in \mathcal{S}$  contains at least one job  $j$  with weight  $w_j \geq 1$ . ◀

## E Proof of Theorem 15

We first prove that there is a  $(16 + \epsilon)$ -approximation algorithm for the two-stage robust version of  $R | r_j, pmtn | \sum w_j C_j$ .

**Proof (Part 1 of Thm. 15).** The proof is similar to the one for Thm. 11. The difference is that we apply the slow-motion technique deterministically with  $\beta = 2$  and we have a different objective function.

We solve the modified LP and obtain an optimal solution  $(x_t, x_{kt}, y_{ijt})$ . Let  $LP^{r,I} := \sum_{t=0}^{T-1} x_t$  and  $LP^{r,k} := \lambda_k c \sum_{t=0}^{T-1} x_{kt}$  for all  $k \in \mathcal{S}$ . We apply the slow-motion technique with  $\beta = 2$  and derive an expanded fractional solution  $(x_t(\beta), x_{kt}(\beta), y_{ijt}(\beta))$ . We know that the reservation cost is increased by a factor of  $\beta$ , while job  $j$  completes not later than the (fractional) time  $\beta C_j(1/\beta)$ . Then we partition the slots, which does not increase the reservation cost, but might increase the completion time of a job by a factor of 2. Then we also partition the jobs, which increases both the reservation cost and the completion time of a job by a factor of 2. In the end, we round the time slot reservation and reassign the workload, which at most doubles the reservation cost and increases the completion time of every job by at most 3 time units. Using Lemma 2, we can bound the total cost of the constructed solution by

$$\begin{aligned}
& 8 \cdot LP^{r,I} + \max_{k \in \mathcal{S}} \left( 8 \cdot LP^{r,k} + \sum_{j \in J_k} w_j (\lceil 8 \cdot C_j(1/2) \rceil + 3) \right) \\
\leq & 8 \cdot LP^{r,I} + \max_{k \in \mathcal{S}} \left( 8 \cdot LP^{r,k} + \sum_{j \in J_k} w_j (8 \cdot C_j(1/2) + 4) \right) \\
\leq & 8 \cdot LP^{r,I} + \max_{k \in \mathcal{S}} \left( 8 \cdot LP^{r,k} + \sum_{j \in J_k} 16 \cdot w_j C_j^{LP} \right) \\
\leq & 16 \cdot LP.
\end{aligned}$$

◀

In this paper, we consider the most interesting and most general variants of the considered problems. For several special cases we can improve results, omitting details in this paper. E.g., when all jobs in all scheduling scenarios are released at time 0, then obviously the (first-stage) reservation interval will be  $[0, t]$  for some  $t$ . It is not difficult to see that our considered objective functions (as well as others such as minimizing the  $\ell_p$ -norm of machine loads) of the two-stage problems without release dates are convex in  $t$ . Hence, we find the optimal  $t$  simply by a combination of binary search for  $t$  and known approximation algorithms for the single-stage single-scenario problems to determine the total cost for a given  $t$ . Thus, in the absence of release dates, the two-stage problem is not harder than the underlying deterministic problem.

With this in mind we are ready to prove that there is a 2-approximation algorithm for the two-stage robust version of  $R | r_j, pmtn | C_{\max}$ .

**Proof (Part 2 of Thm. 15).** We reserve in the first stage a consecutive time interval starting at the maximum single-stage single-scenario makespan over all scenarios and apply in the second stage the non-release date relaxation.

Consider an optimal solution for the two-stage robust version of  $R | pmtn, r_j | C_{\max}$  and let  $C_{\max}^k$  be the makespan in this solution for scenario  $k$ . Furthermore, let  $R_1^*$  be the optimal number of slots reserved in the first stage and  $R_k^*$  be the optimal number of slots reserved in the second stage in scenario  $k$ .

First, we solve for every scenario individually the single-stage one-scenario problem  $R | pmtn, r_j | C_{\max}$ , which gives a makespan  $C_{\max}^{k,ind}$  for every  $k \in \mathcal{S}$ . Let  $C_{\max}^* := \max_{k \in \mathcal{S}} C_{\max}^{k,ind}$ . It is easy to see that  $C_{\max}^*$  is a lower bound on the optimal total cost. We know that the two-stage robust version without release dates can be solved in polynomial time and we also know that solving the problem without release dates gives a solution with total cost at most

$$c \cdot R_1^* + \max_{k \in \mathcal{S}} (\lambda_k c \cdot R_k^* + C_{\max}^k).$$

Then we increase the makespan of every scenario by  $C_{\max}^*$ , which is a lower bound on the optimal total cost. Therefore, our solution has total cost of at most

$$\begin{aligned}
c \cdot R_1^* + \max_{k \in \mathcal{S}} (\lambda_k c \cdot R_k^* + C_{\max}^k + C_{\max}^*) &= c \cdot R_1^* + \max_{k \in \mathcal{S}} (\lambda_k c \cdot R_k^* + C_{\max}^k) + C_{\max}^* \\
&\leq 2OPT.
\end{aligned}$$

◀

## F Polynomial running time

The  $LP$  from Section 2 is a time-indexed formulation and thus has a pseudo-polynomial number of decision variables and constraints. However, a  $(1 + \epsilon)$ -approximate solution can be derived in polynomial time by using the standard technique of solving the interval-indexed LP instead. We geometrically partition the time horizon  $[0, T]$  into  $O(1/\epsilon \log T)$  subintervals  $I_u = [u, u + 1)$  for small  $u = O(1/\epsilon)$ , and  $|I_{u+1}|/|I_u| = 1 + O(\epsilon)$  for large  $u$ , and introduce decision variables  $x_u, x_{ku}$  and  $y_{iju}$  for each interval  $I_u$  instead of for each time slot  $[t, t + 1)$ . (Here  $x_u$  and  $x_{ku}$  will represent the amount of time slots reserved in  $I_u$ , and  $y_{iju}$  the amount of job  $j$  processed in this interval.)

Given that we are able to obtain a  $(1 + \epsilon)$ -approximate solution for  $LP$  in polynomial time, directly applying our rounding procedure to the approximate solution again yields a pseudo-polynomial running time. We argue that, with some slight modification, every step of our rounding procedure can be carried out in polynomial time.

We start with an optimal solution of interval-indexed LP, say,  $(x_u, x_{ku}, y_{iju})$ , with an objective value of at most  $(1 + \epsilon)Z^*$  where  $Z^*$  is the optimal value of the time indexed LP. We can interpret it as a feasible solution of  $LP$  such that for every interval  $I_u$ , the first  $\lfloor x_u \rfloor$  slots are reserved in the first stage, followed by a possibly 'mixed' slot with  $x_u - \lfloor x_u \rfloor$  fraction first stage reservation. The remaining fraction of such a mixed slot is then reserved in the second stage, followed by any second stage reservations. In this way, the sequence of  $x_t$  consists of  $O(\log T)$  subsequences of consecutive 1's followed by  $O(\log T)$  fractions and so does  $x_{kt}$  for every  $k$ . We call any such a reordered sequence of  $x_t$  and  $x_{kt}$  regular. Obviously an encoding of any regular sequence exists of polynomial size. For the scheduling of jobs, for every interval  $I_u$ , we equally distribute  $y_{iju}$  over the reserved slots, i.e.,  $y_{ijt} = y_{iju}/(x_u + x_{ku})$  for entirely reserved slots, and a  $\gamma$  fraction of this for any slot that is reserved for only a  $\gamma$  fraction. The key observation is that the consecutive 1's (in  $I_u$ ) of the sequence  $x_t$  or  $x_{kt}$  represent identical slots with jobs scheduled in the same way. These consecutive 1's with identical scheduling of jobs (i.e., the same value of  $y_{ijt}$  for any  $i$  and  $t$ ) are called the regular part of the sequence. Besides the  $O(\log T)$  regular parts, a regular sequence consists of at most  $O(\log T)$  non-zero fractional coordinates, and we call them the singular points.

Hence, we are able to obtain in polynomial time a  $(1 + \epsilon)$ -approximate solution of  $LP$  in which  $x_t$  and  $x_{kt}$  form regular sequences, with each regular sequence consisting of  $O(\log T)$  regular parts and  $O(\log T)$  singular points.

Consider the slow-motion with parameter  $\beta$ . We claim that such an operation can be carried out in  $O(\log T)$  time. To see why, consider any regular part in  $x_t$  or  $x_{kt}$ , say  $x_t = 1$  for  $t \in [a, b]$ , then expanding by  $\beta$  yields  $x_t(\beta) = 1$  for  $\beta a \leq t \leq \beta b$  if  $\beta$  is integer, while if  $\beta$  is fractional then  $x_t(\beta)$  may become fractional for  $t = \lfloor \beta a \rfloor$  and  $t = \lceil \beta b \rceil$ . Furthermore, for each slot  $[t, t + 1)$  with  $\beta a \leq t \leq \beta b$ , jobs are still scheduled according to the original  $y_{ijt}$  for  $t \in [a, b]$ , and thus they form a regular part of the new sequence  $x_t(\beta)$ . Thus to apply the slow-motion to  $x_t$  or  $x_{kt}$ , we only need to consider the singular points of the sequence together with the starting and ending points of each regular part, and there are at most  $O(\log T)$  such points. Furthermore, after applying slow-motion, the number of singular points in the sequence of  $x_t$  (or  $x_{kt}$ ) increases by at most  $O(\log T)$ , whereas  $x_t(\beta)$  and  $x_{kt}(\beta)$  are still regular sequences.

Consider the slot partition step, in which we double the time horizon such as to obtain that even slots are first stage reserved and odd slots are second stage reserved. Again we denote by  $x_t$  and  $x_{kt}$  the regular sequences after slow-motion. By doubling the time horizon a new sequence  $x'_t$  is derived from  $x_t$  such that  $x'_{2t} = x_t$  and  $x'_{2t+1} = 0$ . Dropping all the odd

coordinates in the sequence gives us  $x'_{2t}$ , which is still regular. The same argument applies for  $x_{kt}$ .

Consider the job partition step, in which we further double the whole solution so as to obtain a solution in which a job is either entirely scheduled in first stage reserved slots or entirely scheduled in second stage reserved slots. Consider  $x'_{2t}$  as a regular sequence, by doubling, every coordinate appears twice in the sequence, resulting in a regular sequence again.

Finally we consider the procedure of accumulated and extra reservation together with the reassignment of workload. For simplicity we still denote the regular sequences derived after all the above procedures as  $x_t$  and  $x_{kt}$ . We only argue on  $x_t$ . In the *accumulative reservation* step, we define  $X_t = \sum_{h=0}^t x_h$  and reserve a slot as soon as its integral part,  $\lfloor X_t \rfloor$ , increases by 1. Clearly, for every  $x_t = 1$  the time slot  $[t, t + 1)$  is reserved. Hence, for each regular part of  $x_t$ , say  $x_t = 1$  for  $t \in [a, b]$ , all of  $[a, b + 1)$  will be reserved. Thus to round  $x_t$ , we only need to consider its singular points and there are  $O(\log T)$  such points. For the *extra reservation* we additionally reserve the slot  $[t + 1, t + 2)$  if  $\bar{x}_t = 1$  and  $\bar{x}_{t+1} = 0$ , and this only happens if  $x_t$  is a singular point, or the ending point of a regular part. Thus, the integral reservation can be constructed in polynomial time. For subsequently moving the jobs, recall that  $y_{ijt}$  are the same for each regular part, and thus the moving of jobs will be exactly the same for these slots, implying that again we only need to consider the moving of jobs on  $O(\log T)$  slots.