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# Simulation Analysis for Demonstrating the Economic Competitiveness of Busan Port in the Northeast Asia

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**Abstract.** Container traffic between Busan and Japan is continuously blooming as the global economy grows impressively. It is interesting to see that Busan in Korea has great potential to be considered as a transit port for container export/import in Japan instead of Japanese domestic transit ports, due to the special geographic location and economical container handling cost. This paper attempts to demonstrate the economic competitiveness of Busan port for container transshipment. It describes models for analyzing the container transportation time and cost by transshipment mode, specifically, transferring via the ports of Japan vs. via Busan. A simulation programming method is developed to build the models. A case study which considers twenty Japanese regional cities has been presented. According to the comparison of simulation results and sensitivity analysis, the paper concludes with a discussion and suggestions for the container transportation transshipment network design of Japan.

**Keywords:** simulation, container, transshipment, network design

## 1. Introduction

With the continuous growth of the international trade cooperation of the world, containerization becomes progressively popular for commodity transportation. Japan, as one of the most important trade nations in Asia, has a very large import and export trade volume. Currently, the five major ports (Tokyo, Nagoya, Osaka, Yokohama, and Kobe) are assuming the role of handling most of the container traffic in Japan. Containers are firstly transferred by trucking from regional cities to major ports. Then the mode shifts from trucking to shipping, and the containers are transported by Ultra Large Containerships (ULCS) from the major ports to destinations. However, for some routes of container transportation in Japan, the handling cost and inland transportation cost in Japan is relatively high, and the recent financial crisis and ensuing worldwide economic recession have meant that enterprises are trimming their transportation budget. A more economic, competitive way of container transportation may be considered.

The purpose of our research is to find the best container transportation routes for regional cities in Japan and establish the economic competitiveness of Busan port and the benefits that can be obtained when Busan is used for transshipment. The study focuses on the time and cost comparison of two types of intermodal container transportation. Few previous investigations of container transportation simulation models have been found by us, besides that of Cortes *et al.* [4], who presented a simulation model of freight traffic in the Seville inland port. For most of the other existing research, simulation

has been used to visualize the process inside container ports, e.g. container terminal planning (Kim and Kim [5]), layout planning (Bruzzone and Singnorile [6]), planning of maritime traffic (Kose *et al.* [7], Hayuth *et al.* [8]).

## 2. The Container Transportation Model

### 2.1 Candidate Ports and Cities

Twenty regional cities and twenty regional ports having a one-to-one relationship are considered in this study, which means that the containers of each regional city will be transported to the nearest regional port. Five domestic ports of Japan and Busan are the transit ports; the main variations in this simulation comparison arise from the transit process. In addition, one destination ports are considered, all of which are in North America. Detailed information on the cities and ports is displayed in Table 1. As there are two optional regional ports for Yamaguchi city to transit, we marked them as Yamaguchi\_1 and Yamaguchi\_2 to distinguish.

**Table 1.** Candidate ports and cities

Regional City	Regional Port	Transit Port	Destination
Sapporo	Tomakomai		
Aomori	Hachinohe	Busan	
Akita	Akita		
Sendai	Sendai		
Niigata	Niigata	Tokyo	
Toyama	Toyama		Long Beach
Kanazawa	Kanazawa		
Shizuoka	Shimizu	Yokohama	
Tsu	Yokkaichi		
Okayama	Mizushima		
Hiroshima	Hiroshima	Nagoya	
Yamaguchi_1	Tokuyama		
Yamaguchi_2	Shimonoseki		
Matsuyama	Matsuyama	Kobe	
Kitakyushu	Kitakyushu		Rotterdam
Hukuoka	Hakata		
Saga	Imari		
Oita	Oita		
Kagoshima	Shibushi	Osaka	
Naha	Naha		

### 2.2 Model Logic

The simulation model compares the total cost and time between two transshipment modes: via Busan and via Japan.

#### **Mode via Busan**

- 1) Containers are transported by truck from a regional city to a regional port in Japan.

- 2) A feeder ship is used for transporting containers from the regional port in Japan to Busan.
- 3) Containers are transferred to ULCS at Busan port and transported to North America.

**Mode via Japan**

- 1) Containers are transported by inland transportation (truck) from a regional Japanese city to a major port in Japan.
- 2) As with the case of Busan, maritime transportation by ULCS transfers the containers to North America.

**2.3 Assumptions**

- 1) We only consider the transportation of 20ft container in this simulation model, as the specification of container truck in Japan is 20ft [9].
- 2) Only one TEU container is considered for transportation from regional cities to North America, which means after one TEU container has been transferred to the destination, the next container arrives. There is no container aggregation in this model.
- 3) Containers may wait in the port due to the mismatch between the arrival time and departure schedule. During the waiting time, the loading and unloading service for the container can be completed, that is, the service time of container loading and unloading is not considered.

**3. Simulation Approach**

**3.1 Data Analysis**

**Processed Data.** Usually, input data collection represented a significant portion that 30% of total project effort and time [10]. Thus, firstly we collected raw data from Japanese publications, and processed them before using them as the simulation input data [11-13]. For a shipping route that may be served by more than one shipping company, we selected the shortest transportation time. In case there was a direct route, obviously, the direct route was chosen ahead of the transshipment route. If there was no direct route, the transshipment time was selected. We also collected the shipping time schedule of each candidate port. The phenomenon of scheduling mismatches can be accurately simulated by ARENA. Table 2 show the information on shipping lines from the transit ports to North America. We chose Long Beach to represent the ports of North America. Table 3 displays the information on the times of shipping lines from regional Japanese ports to Busan port.

**Table 2.** Information on the time from Busan and major Japanese ports to Long Beach (Unit: days)

Transit Port	Average Waiting Time (days)	Transportation Time(days)			Frequency (time/week)	Pattern
		Min	Mean	Max		
Busan	1.214	10.0	10.3	11.0	3	Direct
Tokyo	2.071	7.2	9.0	10.8	2	Direct
Osaka	3.500	8.0	10.0	12.0	1	Transshipment
Yokohama	3.500	9	9.5	10	1	Transshipment
Kobe	3.500	8.8	11.0	13.2	1	Transshipment
Nagoya	3.500	8.0	10.0	12.0	1	Transshipment

**Table 3.** Information on the time from regional Japanese ports to Busan (Unit: days)

Regional Port	Average Waiting Time (days)	Transportation Time(days)			Frequency (time/ week)	Pattern
		Min	Mean	Max		
Hakata	0.929	0.5	0.8	1.0	9	Direct
Tomakomai	3.500	2.4	3.0	3.6	1	Direct
Niigata	0.786	3.0	4.0	5.0	6	Transshipment
Hiroshima	2.643	0.8	1.0	1.2	2	Direct
Naha	3.500	2.4	3.0	3.6	1	Direct
Shimizu	1.071	3.0	4.0	5.0	7	Transshipment
Akita	2.071	1.6	2.0	2.4	3	Direct
Shibushi	3.500	0.8	1.0	1.2	1	Direct
Sendai	1.500	3.0	3.3	4.0	3	Transshipment
Shimonoseki	0.643	1.0	1.3	2.0	6	Transshipment
Kitakyushu	0.643	0.5	0.9	1.0	13	Direct
Matsuyama	3.500	0.8	1.0	1.2	1	Direct
Oita	3.500	0.8	1.0	1.2	1	Direct
Yokkaichi	3.500	2.4	3.0	3.6	1	Direct
Mizushima	2.643	0.8	1.0	1.2	2	Direct
Hachinohe	2.071	2.4	3.0	3.6	2	Transshipment
Toyama	1.786	1.0	1.5	2.0	2	Direct
Tokuyama	2.643	0.8	1.0	1.2	2	Direct
Kanazawa	1.214	2.0	2.8	5.0	4	Transshipment
Imari	2.643	2.0	2.5	3.0	2	Transshipment

We assume that the transportation speed is 50km/hour; thus, the transportation time can be obtained by dividing the distance by speed. The handling cost of each port is presented in Table 4, and we assume that the handling costs of Japanese transit ports are all the same.

**Table 4.** Handling cost of each port (Unit: Yen/TEU)

Port	Handling Cost	Port	Handling Cost
Hakata	14,580	Matsuyama	10,605
Tomakomai	10,605	Oita	10,605
Niigata	14,580	Yokkaichi	17,100
Hiroshima	14,580	Mizushima	20,000
Naha	10,605	Hachinohe	10,605
Shimizu	10,605	Toyama	10,605
Akita	10,605	Tokuyama	10,605
Shibushi	10,605	Kanazawa	10,605
Sendai	10,605	Imari	14,580
Shimonoseki	14,580	*Busan	114.6
Kitakyushu	14,580	Port of East Japan	28,300

\* The unit of handling cost in Busan is USD

**Stochastic Parameters.** Except the waiting time, all the parameters in this simulation are stochastic. For most of the regional cities, we can obtain the maximum, mean and minimum values of transportation time. Since triangular distribution is recommended to be used in Monte Carlo simulation modeling when the underlying distribution is unknown, but a minimal value, some maximal value and a most likely value are available [14], we assume all the transportation time follow triangular distribution.

However, some transportation time just have mean value (only one service route), we need to estimate maximum, mean and minimum values of these parameters. Therefore, we calculated the minimum and maximum values by adding a multiplier  $\alpha\%$ . The value of  $\alpha$  is estimated according to the correlation of existing maximum, mean and minimum values. Here  $\alpha$  equals to 20.

During the data collection, we got only mean values of transportation cost, so triangular distribution is not suitable for the simulation. As the fluctuation rate of cost is equally likely to be observed, we obtained uniform distribution to the transportation cost. All the values of cost can be multiplied by fluctuation rate  $\beta\%$ . The value of  $\beta$  is observed by logistics expert [15]. In this paper,  $\beta$  equals to 10.

### 3.2 The ARENA Simulation

We firstly conducted Monte Carlo simulation by using an Excel spreadsheet to study this problem. We randomly generate every parameter to examine the total cost and time of one replication and aggregate the simulation result after 100 replications. However, Monte Carlo simulation is not very well suited for the simulation of dynamic models even though it is quite popular for static models [16]. For this reason, we developed an ARENA version 10.0 simulation model. The aim of this ARENA simulation study is to measure the waiting time at the port and visualize the dynamics of the process [17]. Meanwhile, the result of ARENA simulation can be compared with that of Monte Carlo simulation for examining the validity.

## 4. Comparison of Simulation Results

### 4.1 Candidate Ports

Twenty regional cities and twenty regional ports of Japan have been selected for this case study. For the mode via Japan, we chose the transit major port that is the closest to the regional city (Table 5).

**Table 5.** Corresponding Japanese major ports

Regional City	Regional Port	Closest Major Port in Japan	Regional City	Regional Port	Closest Major Port in Japan
Sapporo	Tomakomai	Tokyo	Hiroshima	Hiroshima	Kobe
Aomori	Hachinohe	Tokyo	Yamaguchi_1	Tokuyama	Kobe
Akita	Akita	Tokyo	Yamaguchi_2	Shimonoseki	Kobe
Sendai	Sendai	Tokyo	Matsuyama	Matsuyama	Kobe
Niigata	Niigata	Tokyo	Kitakyushu	Kitakyushu	Kobe
Toyama	Toyama	Nagoya	Hukuoka	Hakata	Kobe
Kanazawa	Kanazawa	Nagoya	Saga	Imari	Kobe
Shizuoka	Shimizu	Yokohama	Oita	Oita	Kobe

Tsu	Yokkaichi	Nagoya	Kagoshima	Shibushi	Kobe
Okayama	Mizushima	Kobe	Naha	Naha	Kobe

#### 4.2 The Case of the North America Route

The results show that most of the twenty regional cities – with the exception of Tsu, Okayama, Hiroshima, and Shizuoka (For Shizuoka, both Busan and Japan major port is acceptable) - enjoy cost advantages when using Busan for transshipment (See Table 6). On the other hand, Busan is also superior in terms of shipping time when a container is transported from Yamaguchi\_2, Kitakyushu or Hukuoka city to Long Beach. The reason why the costs of transiting via Japan are largely higher is that the maritime transportation cost and handling cost are greater. Besides, the inland transportation cost in Japan is much higher than the maritime transportation cost between the regional Japanese port and Busan.

Table 7 provides the recommended target transshipment ports for regional Japanese cities. The regional cities Yamaguchi, Kitakyushu, and Hukuoka are located close to Busan; they enjoy advantages in both time and cost when Busan is used as the transshipment port. Thus, Busan can be a good option for the transshipment port for them. The results of Case I prove that Busan has strong competitive strength for transshipment

**Table 6.** Results of the comparison (Long Beach)

<b>Results of the Comparison (Long Beach)</b>					
Regional City	Regional Port	Cost(USD)		Time(days)	
		Busan	Japan	Busan	Japan
Sapporo	Tomakomai	2427.7	3625.5	18.2	12.0
Aomori	Hachinohe	2407.3	2999.6	16.9	11.5
Akita	Akita	2148.0	2888.3	15.7	11.7
Sendai	Sendai	2142.8	2445.7	16.6	11.4
Niigata	Niigata	2145.5	2418.4	16.5	11.4
Toyama	Toyama	2013.1	2282.7	15.0	14.0
Kanazawa	Kanazawa	2010.7	2132.7	16.1	13.8
Shizuoka	Shimizu	2046.5	2041.6	16.5	13.2
Tsu	Yokkaichi	2136.1	1708.9	18.2	13.6
Okayama	Mizushima	2228.7	1928.9	15.2	14.4
Hiroshima	Hiroshima	2180.9	2104.0	15.3	14.7
Yamaguchi_1	Tokuyama	2126.9	2521.0	15.3	14.8
Yamaguchi_2	Shimonoseki	2299.2	2528.5	13.8	14.6
Matsuyama	Matsuyama	1967.3	2190.2	16.1	14.5
Kitakyushu	Kitakyushu	2001.5	2664.9	13.1	14.8
Hukuoka	Hakata	2014.6	2690.3	13.4	14.9
Saga	Imari	2272.0	2817.7	16.8	15.0
Oita	Oita	2154.8	2778.9	16.2	15.3
Kagoshima	Shibushi	2004.8	3170.1	16.3	15.3
Naha	Naha	2022.9	3497.5	18.2	15.8

**Table 7.** Target transit port (Long Beach)

<b>Transit Port (Long Beach)</b>		
<b>Regional City</b>	<b>Cost</b>	<b>Time</b>
	<b>Transit Port</b>	
Sapporo	Busan	Tokyo
Aomori	Busan	Tokyo
Akita	Busan	Tokyo
Sendai	Busan	Tokyo
Niigata	Busan	Tokyo
Toyama	Busan	Nagoya
Kanazawa	Busan	Nagoya
Shizuoka	Yokohama/Busan	Yokohama
Tsu	Nagoya	Nagoya
Okayama	Kobe	Kobe
Hiroshima	Kobe	Kobe
Yamaguchi_1	Busan	Kobe
Yamaguchi_2	Busan	Busan
Matsuyama	Busan	Kobe
Kitakyushu	Busan	Busan
Hukuoka	Busan	Busan
Saga	Busan	Kobe
Oita	Busan	Kobe
Kagoshima	Busan	Kobe
Naha	Busan	Kobe

## 5. Conclusion

This paper has proposed simulation models of the container transportation network in the Busan-West Japan region in order to compare the transportation time and cost via two different transit ports and establish that Busan is more economical than other options as a transit port. An ARENA simulation model was firstly presented. Then, we conducted simulation experiments by using actual shipping data. Finally, we recommended the target cities/ports in West Japan after an analysis of the experiment results. From the analysis of the results of this paper, we can conclude that Busan is a highly competitive transit port for container transportation for the cities that are located on the western coast of Japan. However, currently there are a few shipping routes between these two regions. To obtain benefits for Busan and regional cities in West Japan, more cooperation should be established between both sides.

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